Minutes Board Personnel Committee May 22, 1997

Present: Sandra Miller, chair; Cindy Hirst. Staff: Jerralynn Ness, Connie Sherrard

1. 3/27/97 minutes approved by consensus.

2. Wage Study:

Committee discussed criteria to propose to PSU MBA Business Project program, and developed the following, to be submitted:

CAO is currently in the process of two major initiatives: 1) a consolidation with Family Care of West Tuality (FCWT), a local child care organization, and 2) a compensation study to assess our wages, benefits and compensation plan in relation to the market and best practices.

Specifically, we have identified the following activities:

Consolidation:

- 1. How best to merge two different systems of compensation, job classification, promotion, etc.
- 2. Implementation plan: How can we accomplish the merger so that it has the least negative impact on employees?
- 3. Communication plan: How should we communicate changes and decisions concerning the consolidation to all employees?

Compensation:

- 1. Compensation administration policy and practice: What are other organizations doing? What are the "best practices" in this area? How do those fit into a social service model?
- 2. Wage comparability study: *Comparing CAO wages with other non-profits as well as public and private sectors.*
- 3. Establishing standards for pay rates: Should we set wages and benefits above, at, or below average market? What are the ramifications of any of those choices?

Next meeting (the last one for this year!) June 26, 1997